

FORD MOTOR COMPANY AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEET
(in millions)

	December 31, 2012	December 31, 2011
ASSETS		
Cash and cash equivalents	\$ 15,659	\$ 17,148
Marketable securities (Note 6)	20,284	18,618
Finance receivables, net (Note 7)	71,510	69,976
Other receivables, net	10,828	8,565
Net investment in operating leases (Note 8)	16,451	12,838
Inventories (Note 10)	7,362	5,901
Equity in net assets of affiliated companies (Note 11)	3,246	2,936
Net property (Note 13)	24,942	22,371
Deferred income taxes (Note 24)	15,185	15,125
Net intangible assets (Note 14)	87	100
Other assets	5,000	4,770
Total assets	\$ 190,554	\$ 178,348
LIABILITIES		
Payables	\$ 19,308	\$ 17,724
Accrued liabilities and deferred revenue (Note 15)	49,407	45,369
Debt (Note 17)	105,058	99,488
Deferred income taxes (Note 24)	470	696
Total liabilities	174,243	163,277
Redeemable noncontrolling interest (Note 19)	322	—
EQUITY		
Capital stock (Note 26)		
Common Stock, par value \$.01 per share (3,875 million shares issued)	39	37
Class B Stock, par value \$.01 per share (71 million shares issued)	1	1
Capital in excess of par value of stock	20,976	20,905
Retained earnings	18,077	12,985
Accumulated other comprehensive income/(loss) (Note 20)	(22,854)	(18,734)
Treasury stock	(292)	(166)
Total equity attributable to Ford Motor Company	15,947	15,028
Equity attributable to noncontrolling interests	42	43
Total equity	15,989	15,071
Total liabilities and equity	\$ 190,554	\$ 178,348

The following table includes assets to be used to settle liabilities of the consolidated variable interest entities ("VIEs"). These assets and liabilities are included in the consolidated balance sheet above. See Note 12 for additional information on our VIEs.

	December 31, 2012	December 31, 2011
ASSETS		
Cash and cash equivalents	\$ 2,911	\$ 3,402
Finance receivables, net	47,515	49,795
Net investment in operating leases	6,308	6,354
Other assets	4	157
LIABILITIES		
Accrued liabilities and deferred revenue	134	97
Debt	40,245	41,421

The accompanying notes are part of the financial statements.